

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549**

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**FORM 10-Q**

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(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended July 31, 2023

or

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 001-13490

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**MIND TECHNOLOGY, INC.**

(Exact name of registrant as specified in its charter)

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**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**76-0210849**  
(I.R.S. Employer  
Identification No.)

**2002 Timberloch Place**  
**Suite 550**  
**The Woodlands, Texas 77380**  
(Address of principal executive offices, including Zip Code)  
**(281) 353-4475**  
(Registrant's telephone number, including area code)

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Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
<b>Common Stock - \$0.01 par value per share</b>	<b>MIND</b>	<b>The NASDAQ Stock Market LLC</b>
<b>Series A Preferred Stock - \$1.00 par value per share</b>	<b>MINDP</b>	<b>The NASDAQ Stock Market LLC</b>

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  
Yes  No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	<input type="checkbox"/>	Accelerated filer	<input type="checkbox"/>
Non-accelerated filer	<input checked="" type="checkbox"/>	Smaller reporting company	<input checked="" type="checkbox"/>
Emerging growth company	<input type="checkbox"/>		

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date: 13,788,738 shares of common stock, \$0.01 par value, were outstanding as of September 13, 2023.

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## PART I. FINANCIAL INFORMATION

## Item 1. Financial Statements

**MIND TECHNOLOGY, INC.**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(in thousands, except per share data)  
(unaudited)

	July 31, 2023	January 31, 2023
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 494	\$ 778
Accounts receivable, net of allowance for doubtful accounts of \$504 at each of July 31, 2023 and January 31, 2023	7,143	3,993
Inventories, net	15,651	15,318
Prepaid expenses and other current assets	1,273	2,144
Total current assets	24,561	22,233
Property and equipment, net	3,620	3,945
Operating lease right-of-use assets	1,626	1,749
Intangible assets, net	4,418	4,931
Total assets	<u>\$ 34,225</u>	<u>\$ 32,858</u>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Current liabilities:		
Accounts payable	\$ 2,459	\$ 4,101
Deferred revenue	309	164
Accrued expenses and other current liabilities	3,386	2,247
Income taxes payable	1,585	1,516
Operating lease liabilities - current	903	903
Note payable, net	3,343	—
Total current liabilities	11,985	8,931
Operating lease liabilities - non-current	723	846
Deferred tax liability	41	29
Total liabilities	12,749	9,806
Stockholders' equity:		
Preferred stock, \$1.00 par value; 2,000 shares authorized; 1,683 shares issued and outstanding at each of July 31, 2023 and January 31, 2023	37,779	37,779
Common stock, \$0.01 par value; 40,000 shares authorized; 15,721 shares issued at each of July 31, 2023 and January 31, 2023	157	157
Additional paid-in capital	129,738	129,580
Treasury stock, at cost (1,933 shares at each of July 31, 2023 and January 31, 2023 )	(16,863)	(16,863)
Accumulated deficit	(129,369)	(127,635)
Accumulated other comprehensive gain	34	34
Total stockholders' equity	21,476	23,052
Total liabilities and stockholders' equity	<u>\$ 34,225</u>	<u>\$ 32,858</u>

*The accompanying notes are an integral part of these condensed consolidated financial statements.*

**MIND TECHNOLOGY, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
(in thousands, except per share data)  
(unaudited)

	For the Three Months Ended July 31,		For the Six Months Ended July 31,	
	2023	2022	2023	2022
<b>Revenues:</b>				
Sale of marine technology products	\$ 8,750	\$ 8,713	\$ 21,336	\$ 17,800
Total revenues	<u>8,750</u>	<u>8,713</u>	<u>21,336</u>	<u>17,800</u>
<b>Cost of sales:</b>				
Sale of marine technology products	5,483	5,175	12,652	10,973
Total cost of sales	<u>5,483</u>	<u>5,175</u>	<u>12,652</u>	<u>10,973</u>
<b>Gross profit</b>	<u>3,267</u>	<u>3,538</u>	<u>8,684</u>	<u>6,827</u>
<b>Operating expenses:</b>				
Selling, general and administrative	3,514	3,789	7,388	8,061
Research and development	842	833	1,615	1,847
Depreciation and amortization	459	467	940	946
Total operating expenses	<u>4,815</u>	<u>5,089</u>	<u>9,943</u>	<u>10,854</u>
<b>Operating loss</b>	<u>(1,548)</u>	<u>(1,551)</u>	<u>(1,259)</u>	<u>(4,027)</u>
<b>Other expense:</b>				
Other, net	131	(76)	20	(194)
Total other income (expense)	<u>131</u>	<u>(76)</u>	<u>20</u>	<u>(194)</u>
<b>Loss from continuing operations before income taxes</b>	<u>(1,417)</u>	<u>(1,627)</u>	<u>(1,239)</u>	<u>(4,221)</u>
Provision for income taxes	(77)	(131)	(495)	(342)
Net loss from continuing operations	<u>(1,494)</u>	<u>(1,758)</u>	<u>(1,734)</u>	<u>(4,563)</u>
(Loss) income from discontinued operations, net of income taxes	—	(162)	—	224
<b>Net loss</b>	<u>\$ (1,494)</u>	<u>\$ (1,920)</u>	<u>\$ (1,734)</u>	<u>\$ (4,339)</u>
Preferred stock dividends - declared	—	—	—	(947)
Preferred stock dividends - undeclared	(947)	(947)	(1,894)	(947)
<b>Net loss attributable to common stockholders</b>	<u>\$ (2,441)</u>	<u>\$ (2,867)</u>	<u>\$ (3,628)</u>	<u>\$ (6,233)</u>
<b>Net loss per common share - Basic and Diluted</b>				
Continuing operations	\$ (0.18)	\$ (0.20)	\$ (0.26)	\$ (0.47)
Discontinued operations	\$ —	\$ (0.01)	\$ —	\$ 0.02
Net loss	<u>\$ (0.18)</u>	<u>\$ (0.21)</u>	<u>\$ (0.26)</u>	<u>\$ (0.45)</u>
<b>Shares used in computing net loss per common share:</b>				
Basic	<u>13,792</u>	<u>13,782</u>	<u>13,791</u>	<u>13,779</u>
Diluted	<u>13,792</u>	<u>13,782</u>	<u>13,791</u>	<u>13,779</u>

*The accompanying notes are an integral part of these condensed consolidated financial statements.*

**MIND TECHNOLOGY, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE LOSS**  
**(in thousands)**  
**(unaudited)**

	<b>For the Three Months Ended</b>		<b>For the Six Months Ended July</b>	
	<b>July 31,</b>		<b>31,</b>	
	<b>2023</b>	<b>2022</b>	<b>2023</b>	<b>2022</b>
Net loss	\$ (1,494)	\$ (1,920)	\$ (1,734)	\$ (4,339)
Change in cumulative translation adjustment	—	300	—	297
Comprehensive loss	<u>\$ (1,494)</u>	<u>\$ (1,620)</u>	<u>\$ (1,734)</u>	<u>\$ (4,042)</u>

*The accompanying notes are an integral part of these condensed consolidated financial statements.*

**MIND TECHNOLOGY, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(in thousands)  
(unaudited)

	<b>For the Six Months Ended July 31,</b>	
	<b>2023</b>	<b>2022</b>
<b>Cash flows from operating activities:</b>		
Net loss	\$ (1,734)	\$ (4,339)
Adjustments to reconcile net loss to net cash used in operating activities:		
Depreciation and amortization	940	946
Stock-based compensation	158	388
Provision for inventory obsolescence	—	45
Gross profit from sale of other equipment	(336)	(245)
Changes in:		
Accounts receivable	(3,238)	1,998
Unbilled revenue	31	15
Inventories	(333)	(461)
Prepaid expenses and other current and long-term assets	1,329	168
Income taxes receivable and payable	63	19
Accounts payable, accrued expenses and other current liabilities	(1,556)	(1,126)
Deferred revenue and customer deposits	1,199	95
Net cash used in operating activities	<u>(3,477)</u>	<u>(2,497)</u>
<b>Cash flows from investing activities:</b>		
Purchases of property and equipment	(102)	(250)
Sale of other equipment	336	361
Net cash provided by investing activities	<u>234</u>	<u>111</u>
<b>Cash flows from financing activities:</b>		
Purchase of treasury stock	—	(1)
Net proceeds from short-term loan	2,947	—
Preferred stock dividends	—	(1,894)
Net cash provided by (used in) financing activities	<u>2,947</u>	<u>(1,895)</u>
<b>Effect of changes in foreign exchange rates on cash and cash equivalents</b>	<u>12</u>	<u>—</u>
<b>Net decrease in cash and cash equivalents</b>	<u>(284)</u>	<u>(4,281)</u>
<b>Cash and cash equivalents, beginning of period</b>	<u>778</u>	<u>5,114</u>
<b>Cash and cash equivalents, end of period</b>	<u>\$ 494</u>	<u>\$ 833</u>
<b>Supplemental cash flow information:</b>		
Interest paid	\$ 407	\$ 4
Income taxes paid	\$ 425	\$ 277

*The accompanying notes are an integral part of these condensed consolidated financial statements.*

**MIND TECHNOLOGY, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY**  
(in thousands)  
(unaudited)

	Common Stock		Preferred Stock		Additional Paid-In Capital	Treasury Stock	Accumulated Deficit	Accumulated Other Comprehensive Gain	Total
	Shares	Amount	Shares	Amount					
<b>Balances, January 31, 2023</b>	15,721	\$ 157	1,683	\$ 37,779	\$ 129,580	\$ (16,863)	\$ (127,635)	\$ 34	\$ 23,052
Net loss	—	—	—	—	—	—	(240)	—	(240)
Stock-based compensation	—	—	—	—	50	—	—	—	50
<b>Balances, April 30, 2023</b>	<u>15,721</u>	<u>\$ 157</u>	<u>1,683</u>	<u>\$ 37,779</u>	<u>\$ 129,630</u>	<u>\$ (16,863)</u>	<u>\$ (127,875)</u>	<u>\$ 34</u>	<u>\$ 22,862</u>
Net loss	—	—	—	—	—	—	(1,494)	—	(1,494)
Stock-based compensation	—	—	—	—	108	—	—	—	108
<b>Balances, July 31, 2023</b>	<u>15,721</u>	<u>\$ 157</u>	<u>1,683</u>	<u>\$ 37,779</u>	<u>\$ 129,738</u>	<u>\$ (16,863)</u>	<u>\$ (129,369)</u>	<u>\$ 34</u>	<u>\$ 21,476</u>

**MIND TECHNOLOGY, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY**  
(in thousands)  
(unaudited)

	Common Stock		Preferred Stock		Additional Paid-In Capital	Treasury Stock	Accumulated Deficit	Accumulated Other Comprehensive Loss	Total
	Shares	Amount	Shares	Amount					
<b>Balances, January 31, 2022</b>	<b>15,705</b>	<b>\$ 157</b>	<b>\$ 1,683</b>	<b>\$ 37,779</b>	<b>\$ 128,926</b>	<b>\$ (16,862)</b>	<b>\$ (117,856)</b>	<b>\$ (1,881)</b>	<b>\$ 30,263</b>
Net loss	—	—	—	—	—	—	(2,419)	—	(2,419)
Foreign currency translation	—	—	—	—	—	—	—	(3)	(3)
Restricted stock issued	10	—	—	—	—	—	—	—	—
Restricted stock surrendered for tax withholding	—	—	—	—	—	(1)	—	—	(1)
Preferred stock dividends	—	—	—	—	—	—	(947)	—	(947)
Stock-based compensation	—	—	—	—	236	—	—	—	236
<b>Balances, April 30, 2022</b>	<b>15,715</b>	<b>\$ 157</b>	<b>\$ 1,683</b>	<b>\$ 37,779</b>	<b>\$ 129,162</b>	<b>\$ (16,863)</b>	<b>\$ (121,222)</b>	<b>\$ (1,884)</b>	<b>\$ 27,129</b>
Net loss	—	—	—	—	—	—	(1,920)	—	(1,920)
Foreign currency translation	—	—	—	—	—	—	—	300	300
Restricted stock issued	5	—	—	—	—	—	—	—	—
Stock-based compensation	—	—	—	—	152	—	—	—	152
<b>Balances, July 31, 2022</b>	<b>15,720</b>	<b>\$ 157</b>	<b>1,683</b>	<b>\$ 37,779</b>	<b>\$ 129,314</b>	<b>\$ (16,863)</b>	<b>\$ (123,142)</b>	<b>\$ (1,584)</b>	<b>\$ 25,661</b>

*The accompanying notes are an integral part of these condensed consolidated financial statements.*



**MIND TECHNOLOGY, INC.**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(unaudited)**

## 1. Organization and Liquidity

MIND Technology, Inc., a Delaware corporation (the “Company”), through its wholly owned subsidiaries, Seemap Pte Ltd, MIND Maritime Acoustics, LLC, Seemap (Malaysia) Sdn Bhd and Seemap (UK) Ltd (collectively “Seemap”), and Klein Marine Systems, Inc. (“Klein”), designs, manufactures and sells a broad range of proprietary products for the seismic, hydrographic and offshore industries with product sales and support facilities based in Singapore, Malaysia, the United Kingdom and the states of New Hampshire and Texas. Prior to July 31, 2020, the Company, through its wholly owned Canadian subsidiary, Mitcham Canada, ULC (“MCL”), its wholly owned Hungarian subsidiary, Mitcham Europe Ltd. (“MEL”), and its branch operations in Colombia, provided full-service equipment leasing, sales and service to the seismic industry worldwide (the “Leasing Business”). Effective July 31, 2020, the Leasing Business has been classified as held for sale and the financial results reported as discontinued operations (see Note 4 – “Assets Held for Sale and Discontinued Operations” for additional details). On August 21, 2023, the Company completed the sale of Klein (see Note 2-“Sale of Subsidiary and Subsequent Events” for additional details). The operations and balance sheet of Klein are included as part of the accompanying financial statements and were not considered Held-for-Sale at July 31, 2023. All intercompany transactions and balances have been eliminated in consolidation.

These condensed consolidated financial statements have been prepared assuming the Company will continue as a going concern, which contemplates the realization of assets and the discharge of liabilities in the normal course of business for the foreseeable future. The Company has a history of generating losses and negative cash from operating activities and may not have access to sources of capital that were available in prior periods. In addition, emerging supply chain disruptions and recent volatility in oil prices have created significant uncertainty in the global economy which could have a material adverse effect on the Company’s business, financial position, results of operations and liquidity. Accordingly, substantial doubt has arisen regarding the Company’s ability to continue as a going concern. These consolidated financial statements do not include any adjustments to reflect the possible future effects on the recoverability and classification of assets or the amounts and classification of liabilities that may result should the Company not be able to continue as a going concern.

Management has identified the following mitigating factors regarding adequate liquidity and capital resources to meet its obligations:

- The Company has no obligations or agreements containing “maintenance type” financial covenants.
- The Company had working capital of approximately \$12.6 million as of July 31, 2023, including cash of approximately \$494,000.
- Should revenues be less than projected, the Company believes it is able, and has plans in place, to reduce costs proportionately in order to maintain positive cash flow.
- The majority of the Company’s costs are variable in nature, such as raw materials and personnel related costs. The Company has recently eliminated two executive level positions and other administrative positions, and additional reductions in operations, sales, and general and administrative headcount could be made, if deemed necessary by management.
- The Company had a backlog of orders of approximately \$17.0 million as of July 31, 2023. Production for certain of these orders was in process and included in inventory as of July 31, 2023, thereby reducing the liquidity needed to complete the orders.
- There were no dividends declared or paid on the Company’s Preferred stock for the first or second quarter of fiscal 2024. The Company declared and paid the quarterly dividend on its Preferred Stock for the first quarter of fiscal 2023, but deferred all dividend payments for the subsequent quarters of fiscal 2023. The Company also has the option to defer future quarterly dividend payments if deemed necessary. The dividends are a cumulative dividend that accrue for payment in the future. During a deferral period, the Company is prohibited from paying dividends or distributions on its common stock or redeeming any of those shares. Further, if the Company does not pay dividends on its Series A Preferred Stock for six or more quarters, the holders of Series A Preferred Stock will have the right to appoint two directors to the Company’s board.
- In recent years, the Company has raised capital through the sale of Common Stock and Preferred Stock pursuant to the ATM Offering Program (as defined herein) and underwritten offerings on Form S-1. Currently, the Company is not eligible to issue securities pursuant to Form S-3 and accordingly cannot sell securities pursuant to the ATM Offering Program. However, the Company may sell securities pursuant to Form S-1 or in private transactions. Management expects to be able to raise further capital through these available means should the need arise.
- Based on publicized transactions and preliminary discussions with potential funding sources, management believes that other sources of debt and equity financing are available. Such sources could include private or public issues of equity or debt securities, or a combination of such securities. Other sources could include secured debt financing, sale-leaseback transactions on owned real estate or investment from strategic industry participants. There can be no assurance that any of these sources will be available to the Company, available in adequate amounts, or available under acceptable terms should the need arise.
- On August 21, 2023, we completed the Sale of Klein for consideration to the Company of \$11.5 million in cash. Following the closing of the Sale of Klein, all outstanding amounts due and owed, including principal, interest, and other charges, under the Loan were repaid in full (see Note 10 - “Notes Payable” for additional details). After transaction costs and repayment of the Loan, the Company received net proceeds from the Sale of Klein totaling approximately \$7.3 million. The Sale of Klein increases the Company’s working capital and significantly improves the Company’s liquidity situation.

Notwithstanding the mitigating factors identified by management, there remains substantial doubt regarding the Company’s ability to meet its obligations as they arise over the next twelve months.

## 2. Sale of Subsidiary and Subsequent Events

On August 21, 2023, the Company sold its Klein Marine Services, Inc. subsidiary (“Klein”) pursuant to a Stock Purchase Agreement (the “SPA”) with General Oceans AS (“the Buyer”). In connection with the SPA, the Company granted the Buyer a license in its Spectral Ai software suite (“Spectral Ai”). The license is exclusive to the Buyer as it relates to side scan sonar. The Company and the Buyer also entered into a collaboration agreement for the further development of Spectral Ai and potentially other software projects. The foregoing transactions contemplated by the SPA are referred to as the “Sale of Klein”. The aggregate consideration to the Company consisted of a cash payment of \$11.5 million, resulting in a gain of approximately \$2.0 million that will be recorded in the quarter ended October 31, 2023. The SPA contains customary representation and warranties.

On August 22, 2023, following the closing of the Sale of Klein, all outstanding amounts due and owed, including principal, interest, and other charges, under the Loan were repaid in full and the Loan was terminated, and all liens and security interests granted thereunder were released and terminated (see Note 10 - “Notes Payable” for additional details).

The following unaudited pro forma condensed consolidated financial statements are intended to show how the Sale of Klein might have affected the historical financial statements of the Company if the Sale of Klein had been completed at an earlier time as indicated therein. The unaudited pro forma condensed consolidated balance sheet as of July 31, 2023, assumes that the transaction had occurred on July 31, 2023. The unaudited pro forma condensed consolidated statements of operations for the three and six months ended July 31, 2023, give effect to the transaction as if it had occurred as of February 1, 2023. The unaudited pro forma condensed consolidated financial information of the Company as of and for the three and six months ended July 31, 2023, and the notes related thereto, in each case giving effect to the Sale of Klein are as follows:

**MIND Technology, Inc**  
**Unaudited Pro Forma Condensed Consolidated Balance Sheet As of July 31, 2023**  
(in thousands, except per share data)

	Historical MIND Technology (a)	Operations of Klein (b)	Pro Forma Adjustments	Pro-forma MIND Technology
<b>ASSETS</b>				
Current assets:				
Cash and cash equivalents	494	-	7,304 (e)	7,798
Accounts receivable, net of allowance for doubtful accounts of \$ 504 as of July 31, 2023	7,143	(944)(c)	-	6,199
Inventories, net	15,651	(5,031)(c)	-	10,620
Prepaid expenses and other current assets	1,273	(312)(c)	-	961
<b>Total current assets</b>	<b>24,561</b>	<b>(6,287)</b>	<b>7,304</b>	<b>25,578</b>
Property and equipment, net	3,620	(2,784)(c)	-	836
Operating lease right-of-use assets	1,626	-	-	1,626
Intangible assets, net	4,418	(1,193)(c)	-	3,225
<b>Total assets</b>	<b>34,225</b>	<b>(10,264)</b>	<b>7,304</b>	<b>31,265</b>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>				
Current liabilities:				
Accounts payable	2,459	(866)(c)	-	1,593
Deferred revenue	309	(10)(c)	-	299
Accrued expenses and other current liabilities	3,386	(690)(c)	-	2,696
Income taxes payable	1,585	-	-	1,585
Operating lease liabilities - current	903	-	-	903
Note payable, net	3,343	-	(3,343) (f)	-
<b>Total current liabilities</b>	<b>11,985</b>	<b>(1,566)</b>	<b>(3,343)</b>	<b>7,076</b>
Operating lease liabilities - non-current	723	-	-	723
Deferred tax liability	41	-	-	41
<b>Total liabilities</b>	<b>12,749</b>	<b>(1,566)</b>	<b>(3,343)</b>	<b>7,840</b>
Stockholders' equity:				
Preferred stock, \$ 1.00 par value; 2,000 shares authorized; 1,683 shares issued and outstanding as of July 31, 2023	37,779	-	-	37,779
Common stock, \$ 0.01 par value; 40,000 shares authorized; 15,721 shares issued as of July 31, 2023	157	-	-	157
Additional paid-in capital	129,738	-	-	129,738
Treasury stock, at cost ( 1,933 shares as of July 31, 2023)	(16,863)	-	-	(16,863)
Accumulated deficit	(129,369)	(8,698)(g)	10,647 (g)	(127,420)
Accumulated other comprehensive gain	34	-	-	34
<b>Total stockholders' equity</b>	<b>21,476</b>	<b>(8,698)</b>	<b>10,647</b>	<b>23,425</b>
<b>Total liabilities and stockholders' equity</b>	<b>34,225</b>	<b>(10,264)</b>	<b>7,304</b>	<b>31,265</b>

**MIND Technology, Inc**  
**Unaudited Pro Forma Condensed Consolidated Statement of Operations For the Six Months Ended July 31, 2023**  
(in thousands, except per share data)

	<b>Historical MIND Technology (a)</b>	<b>Operations of Klein (b)</b>	<b>Pro Forma Adjustments</b>	<b>Pro-forma MIND Technology</b>
<b>Revenues:</b>				
Sale of marine technology products	21,336	(3,178) (d)		18,158
<b>Total revenues</b>	<b>21,336</b>	<b>(3,178)</b>	-	<b>18,158</b>
<b>Cost of sales:</b>				
Sale of marine technology products	12,652	(1,972) (d)	-	10,680
<b>Total cost of sales</b>	<b>12,652</b>	<b>(1,972)</b>	-	<b>10,680</b>
<b>Gross profit</b>	<b>8,684</b>	<b>(1,206)</b>	-	<b>7,478</b>
<b>Operating expenses:</b>				
Selling, general and administrative	7,388	(1,199) (d)	-	6,189
Research and development	1,615	(737) (d)	-	878
Depreciation and amortization	940	(306) (d)	-	634
<b>Total operating expenses</b>	<b>9,943</b>	<b>(2,242)</b>	-	<b>7,701</b>
<b>Operating income (loss)</b>	<b>(1,259)</b>	<b>1,036</b>	-	<b>(223)</b>
<b>Other expense:</b>				
Other, net	20	(77) (d)	407 (h)	350
<b>Total other income (expense)</b>	<b>20</b>	<b>(77)</b>	<b>407</b>	<b>350</b>
<b>Income (loss) from continuing operations before income taxes</b>	<b>(1,239)</b>	<b>959</b>	<b>407</b>	<b>127</b>
Provision for income taxes	(495)	(17) (d)	-	(512)
<b>Net (loss) income from continuing operations</b>	<b>(1,734)</b>	<b>942</b>	<b>407</b>	<b>(385)</b>
Preferred stock dividends - declared	-	-	-	-
Preferred stock dividends - undeclared	(1,894)	-	-	(1,894)
<b>Net loss attributable to common stockholders</b>	<b>(3,628)</b>	<b>-</b>	<b>-</b>	<b>(2,279)</b>
<b>Net loss per common share - Basic and Diluted</b>	<b>(0.26)</b>	<b>-</b>	<b>-</b>	<b>(0.17)</b>
<b>Shares used in computing net loss per common share:</b>				
Basic	13,791	-	-	13,791
Diluted	13,791	-	-	13,791

**MIND Technology, Inc**  
**Unaudited Pro Forma Condensed Consolidated Statement of Operations For the Three Months Ended July 31, 2023**  
(in thousands, except per share data)

	Historical MIND Technology (a)	Operations of Klein (b)	Pro Forma Adjustments	Pro-forma MIND Technology
<b>Revenues:</b>				
Sale of marine technology products	8,750	(1,190) (d)	-	7,560
<b>Total revenues</b>	<b>8,750</b>	<b>(1,190)</b>	<b>-</b>	<b>7,560</b>
<b>Cost of sales:</b>				
Sale of marine technology products	5,483	(864) (d)	-	4,619
<b>Total cost of sales</b>	<b>5,483</b>	<b>(864)</b>	<b>-</b>	<b>4,619</b>
<b>Gross profit</b>	<b>3,267</b>	<b>(326)</b>	<b>-</b>	<b>2,941</b>
<b>Operating expenses:</b>				
Selling, general and administrative	3,514	(616) (d)	-	2,898
Research and development	842	(395) (d)	-	447
Depreciation and amortization	459	(157) (d)	-	302
<b>Total operating expenses</b>	<b>4,815</b>	<b>(1,168)</b>	<b>-</b>	<b>3,647</b>
<b>Operating income (loss)</b>	<b>(1,548)</b>	<b>842</b>	<b>-</b>	<b>(706)</b>
<b>Other expense:</b>				
Other, net	131	(98) (d)	204 (h)	237
<b>Total other income (expense)</b>	<b>131</b>	<b>(98)</b>	<b>204</b>	<b>237</b>
<b>Income (loss) from continuing operations before income taxes</b>	<b>(1,417)</b>	<b>744</b>	<b>204</b>	<b>(469)</b>
Provision for income taxes	(77)	(24) (d)	-	(101)
<b>Net loss from continuing operations</b>	<b>(1,494)</b>	<b>720</b>	<b>204</b>	<b>(570)</b>
Preferred stock dividends - declared	-	-	-	-
Preferred stock dividends - undeclared	(947)	-	-	(947)
<b>Net loss attributable to common stockholders</b>	<b>(2,441)</b>	<b>-</b>	<b>-</b>	<b>(1,517)</b>
<b>Net loss per common share - Basic and Diluted</b>	<b>(0.18)</b>	<b>-</b>	<b>-</b>	<b>(0.11)</b>
<b>Shares used in computing net loss per common share:</b>				
Basic	13,792	-	-	13,792
Diluted	13,792	-	-	13,792

The unaudited pro forma condensed consolidated financial statements reflect the following notes and adjustments:

(a) Reflects the condensed consolidated balance sheet as of July 31, 2023 and condensed consolidated statement of operations for the three and six months ended July 31, 2023 in the Form 10-Q.

(b) Reflects the consummation of the Sale of Klein in accordance with the terms of the SPA.

(c) Adjustments represent the disposition of assets and liabilities of the Klein operations.

(d) Adjustments represent the elimination of income and expenses of the Klein operations.

(e) To record the net cash proceeds from the Sale of Klein paid on the Closing Date of \$11.5 million, less estimated closing costs, estimated pay-off of the Note Payable, and estimated transaction costs, primarily legal expenses and investment broker fees, associated with the sale, all of which were incurred as part of the consummation of the Sale of Klein.

(f) To record the pay-off of the Note Payable, net of prepaid interest and debt acquisition costs, due to Sachem Capital.

(g) Adjustments to accumulated deficit reflect the estimated gain on Sale of Klein. The estimated gain has not been reflected in the accompanying statements of operations as it is not related to continuing operations. The actual gain or loss on Sale of Klein will be recorded in the Company's financial statements for the quarter ending October 31, 2023, and will differ from this estimate.

(h) Reflects removal of interest expense that would not have been incurred if the Sale of Klein had been completed February 1, 2023.

### 3. Basis of Presentation

The condensed consolidated balance sheet as of January 31, 2023, for the Company has been derived from audited consolidated financial statements. The unaudited interim condensed consolidated financial statements have been prepared by the Company pursuant to the rules and regulations of the Securities and Exchange Commission (“SEC”). Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States have been condensed or omitted pursuant to such rules and regulations, although the Company believes that the disclosures are adequate to make the information presented not misleading. These condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and the related notes included in the Company’s Annual Report on Form 10-K for the year ended January 31, 2023 (“fiscal 2023”). In the opinion of the Company’s management, all adjustments, consisting only of normal recurring adjustments, necessary to present fairly the financial position as of July 31, 2023, the results of operations for the three and six months ended July 31, 2023 and 2022, the cash flows for the six months ended July 31, 2023 and 2022, and the statement of stockholders’ equity for the three and six-months ended July 31, 2023 and 2022, have been included in these condensed consolidated financial statements. The foregoing interim results are not necessarily indicative of the results of operations to be expected for the full fiscal year ending January 31, 2024 (“fiscal 2024”).

### 4. Assets Held for Sale and Discontinued Operations

On July 27, 2020, the Board determined to exit the Leasing Business. As a result, the assets, excluding cash, and liabilities of the Leasing Business were considered held for sale and its results of operations were reported as discontinued operations through the fiscal year ended January 31, 2023. As of February 1, 2023, discontinued operations of the Leasing Business were considered materially completed.

The results of operations from discontinued operations for the three and six months ended July 31, 2023 and 2022 consist of the following:

	<b>For the Three Months Ended July 31,</b>		<b>For the Six Months Ended July 31,</b>	
	<b>2023</b>	<b>2022</b>	<b>2023</b>	<b>2022</b>
Revenues:	(in thousands)			
Revenue from discontinued operations	\$ —	\$ —	\$ —	\$ —
Cost of sales:				
Cost of discontinued operations	—	23	—	48
Operating expenses:				
Selling, general and administrative	—	101	—	214
Total operating expenses	—	101	—	214
Operating loss	—	(124)	—	(262)
Other (expense) income	—	(38)	—	486
(Loss) income before income taxes from discontinued operations	—	(162)	—	224
Net (loss) income from discontinued operations	—	(162)	—	224

The significant operating and investing noncash items and capital expenditures related to discontinued operations are summarized below:

	<b>For the Six Months Ended July 31,</b>	
	<b>2023</b>	<b>2022</b>
	(in thousands)	
Gross profit from sale of assets held-for-sale	\$ —	\$ (358)
Sale of assets held for sale	\$ —	\$ 361

### 5. New Accounting Pronouncements

In June 2016, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update (“ASU”) No. 2016-13, Financial Instruments—Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments, to address timing on recognition of credit losses on loans and other financial instruments. This update requires all organizations to measure all expected credit losses for financial assets held at the reporting date based on historical experience, current conditions, and reasonable and supportable forecasts. ASU 2016-13 became effective February 1, 2023. The adoption of this standard did not have a material effect on the Company’s financial statements.

## 6. Revenue from Contracts with Customers

The following table presents revenue from contracts with customers disaggregated by reportable segment and timing of revenue recognition:

	Three Months Ended July 31,		Six Months Ended July 31,	
	2023	2022	2023	2022
(in thousands)				
<b>Revenue recognized at a point in time:</b>				
Seamap	\$ 7,103	\$ 4,288	\$ 17,508	\$ 12,281
Klein	1,180	3,688	2,652	4,696
Total revenue recognized at a point in time	<u>\$ 8,283</u>	<u>\$ 7,976</u>	<u>\$ 20,160</u>	<u>\$ 16,977</u>
<b>Revenue recognized over time:</b>				
Seamap	\$ 458	\$ 737	\$ 650	\$ 823
Klein	\$ 9	\$ —	\$ 526	\$ —
Total revenue recognized over time	<u>467</u>	<u>737</u>	<u>1,176</u>	<u>823</u>
<b>Total revenue from contracts with customers</b>	<u>\$ 8,750</u>	<u>\$ 8,713</u>	<u>\$ 21,336</u>	<u>\$ 17,800</u>

The revenue from products manufactured and sold by our Seamap and Klein businesses, is generally recognized at a point in time, or when the customer takes possession of the product, based on the terms and conditions stipulated in our contracts with customers. However, from time to time our Seamap and Klein businesses provide repair and maintenance services, or perform upgrades, on customer owned equipment in which case revenue is recognized over time. In addition, our Seamap business provides annual Software Maintenance Agreements (“SMA”) to customers who have an active license for software embedded in Seamap products. The revenue from SMA is recognized over time, with the total value of the SMA recognized in equal monthly amounts over the life of the contract.

The following table presents revenue from contracts with customers disaggregated by geography, based on the shipping location of our customers:

	Three Months Ended July 31,		Six Months Ended July 31,	
	2023	2022	2023	2022
(in thousands)				
United States	\$ 378	\$ 2,333	\$ 1,720	\$ 4,586
Europe	2,965	4,082	10,000	8,694
Asia-Pacific	4,700	2,042	8,653	4,226
Other	707	256	963	294
<b>Total revenue from contracts with customers</b>	<u>\$ 8,750</u>	<u>\$ 8,713</u>	<u>\$ 21,336</u>	<u>\$ 17,800</u>

As of July 31, 2023, and January 31, 2023, contract assets and liabilities consisted of the following:

	July 31, 2023	January 31, 2023
	(in thousands)	
<b>Contract Assets:</b>		
Unbilled revenue - current	\$ 33	\$ 2
Total unbilled revenue	<u>\$ 33</u>	<u>\$ 2</u>
<b>Contract Liabilities:</b>		
Deferred revenue & customer deposits - current	\$ 1,670	\$ 571
Total deferred revenue & customer deposits	<u>\$ 1,670</u>	<u>\$ 571</u>

Considering the products manufactured and sold by our Seamap and Klein businesses and the Company’s standard contract terms and conditions, we expect our contract assets and liabilities to turn over, on average, within a period of three to nine months.

With respect to the disclosures above, sales and transaction-based taxes are excluded from revenue, and we do not disclose the value of unsatisfied performance obligations for contracts with an original expected duration of one year or less. Also, we expense costs incurred to obtain contracts because the amortization period would be one year or less. These costs are recorded in selling, general and administrative expenses.

## 7. Balance Sheet

	July 31, 2023	January 31, 2023
	(in thousands)	
<b>Inventories:</b>		
Raw materials	\$ 8,730	\$ 8,480
Finished goods	3,936	4,156
Work in progress	4,876	4,422
Cost of inventories	17,542	17,058
Less allowance for obsolescence	(1,891)	(1,740)
Total inventories, net	<u>\$ 15,651</u>	<u>\$ 15,318</u>
	July 31, 2023	January 31, 2023
	(in thousands)	
<b>Property and equipment:</b>		
Furniture and fixtures	\$ 10,048	\$ 9,896
Autos and trucks	399	358
Land and buildings	4,547	4,880
Cost of property and equipment	14,994	15,134
Accumulated depreciation and amortization	(11,374)	(11,189)
Total property and equipment, net	<u>\$ 3,620</u>	<u>\$ 3,945</u>

As of January 31, 2023, the Company completed an annual review of property and equipment noting no indications that the recorded value of assets may not be recoverable and no impairment was recorded for fiscal 2023. Since January 31, 2023, there have been no changes to the market, economic or legal environment in which the Company operates or overall performance of the Company in the six months ended July 31, 2023, that would, in the aggregate, indicate additional impairment analysis is necessary as of July 31, 2023.

## 8. Leases

The Company has certain non-cancelable operating lease agreements for office, production and warehouse space in Texas, Singapore, Malaysia, and the United Kingdom. Our lease obligation in Canada was terminated as of March 31, 2022, and our lease obligation in Hungary was terminated as of November 30, 2022.

Lease expense for the three and six months ended July 31, 2023 was approximately \$201,000 and \$422,000, respectively, and during the three and six months ended July 31, 2022 was approximately \$218,000 and \$421,000, respectively, and was recorded as a component of operating income (loss). Included in these costs was short-term lease expense of approximately \$2,000 and \$4,000 for the three and six months ended July 31, 2023, respectively, and during the three and six months ended July 31, 2022 was approximately \$9,000 and \$18,000 respectively.

Supplemental balance sheet information related to leases as of July 31, 2023 and January 31, 2023 was as follows:

Lease	July 31, 2023	January 31, 2023
Assets	(in thousands)	
Operating lease assets	\$ 1,626	\$ 1,749
<b>Liabilities</b>		
Operating lease liabilities	\$ 1,626	\$ 1,749
<b>Classification of lease liabilities</b>		
Current liabilities	\$ 903	\$ 903
Non-current liabilities	723	846
<b>Total Operating lease liabilities</b>	<u>\$ 1,626</u>	<u>\$ 1,749</u>

Lease-term and discount rate details as of July 31, 2023 and January 31, 2023 were as follows:

Lease term and discount rate	July 31, 2023	January 31, 2023
Weighted average remaining lease term (years)		
Operating leases	1.84	1.98
Weighted average discount rate:		
Operating leases	13%	13%

The incremental borrowing rate was calculated using the Company's weighted average cost of capital.

Supplemental cash flow information related to leases was as follows:

Lease	Six Months Ended July 31, 2023	Six Months Ended July 31, 2022
Cash paid for amounts included in the measurement of lease liabilities:		(in thousands)
Operating cash flows from operating leases	\$ (422)	\$ (421)
Changes in lease balances resulting from new and modified leases:		
Operating leases	\$ 294	\$ 638

Maturities of lease liabilities at July 31, 2023 were as follows:

	July 31, 2023 (in thousands)
2024	\$ 506
2025	711
2026	309
2027	208
2028	208
Thereafter	21
Total payments under lease agreements	\$ 1,963
Less: imputed interest	(337)
Total lease liabilities	\$ 1,626

## 9. Intangible Assets

	Weighted Average Life at July 31, 2023	July 31, 2023				January 31, 2023			
		Gross Carrying Amount	Accumulated Amortization	Impairment	Net Carrying Amount	Gross Carrying Amount	Accumulated Amortization	Impairment	Net Carrying Amount
Proprietary rights	4.7	8,238	(4,835)	—	3,403	8,238	(4,606)	—	3,632
Customer relationships	0.1	5,024	(4,943)	—	81	5,024	(4,894)	—	130
Patents	1.6	2,540	(2,123)	—	417	2,540	(2,027)	—	513
Trade name	2.8	894	(102)	(760)	32	894	(97)	(760)	37
Developed technology	2.4	1,430	(1,084)	—	346	1,430	(1,013)	—	417
Other	0.9	714	(575)	—	139	705	(503)	—	202
Intangible assets		\$ 18,840	\$ (13,662)	\$ (760)	\$ 4,418	\$ 18,831	\$ (13,140)	\$ (760)	\$ 4,931

Approximately \$923,000 of the gross carrying amount of intangible assets, primarily in proprietary rights, are related to technology development projects that have not yet been completed. As a result, these intangible assets are not currently being amortized.

On January 31, 2023, the Company completed an annual review of amortizable intangible assets. Based on a review of qualitative factors, it was determined that there were no events or changes in circumstances indicating that the carrying value of amortizable intangible assets was not recoverable. During the six months ended July 31, 2023, there have been no substantive indicators of impairment.

Aggregate amortization expense was \$522,000 and \$427,000 for the six months ended July 31, 2023 and 2022, respectively. As of July 31, 2023, future estimated amortization expense related to amortizable intangible assets was estimated to be:

For fiscal years ending January 31,	(in thousands)
2024	\$ 468
2025	743
2026	617
2027	330
2028	283
Thereafter	1,054
Total	\$ 3,495



## 10. Notes Payable

On February 2, 2023, we entered into a \$3.75 million Loan and Security Agreement (“the Loan”). The Loan is due February 1, 2024, and bears interest at 12.9% per annum, payable monthly. The Company has incurred approximately \$814,000 of debt acquisition costs associated with the loan including approximately \$254,000 in origination and other transaction fees and approximately \$484,000 of prepaid interest, which is the interest due through maturity. These costs have been recorded as a reduction to the carrying value of our debt and are amortized to interest expense straight-line over the term of the Loan. Approximately \$204,000 and \$407,000 of amortization of debt acquisition costs have been recorded as interest expense for the three and six months ended July 31, 2023. The Loan may be repaid at any time without penalty. The Loan is secured by mortgages on certain real estate owned by the Company. The Loan contains terms customary with this type of transaction including representations, warranties, covenants, and reporting requirements. On August 22, 2023, in connection with the sale of Klein, the Loan was repaid in full (see Note 2- "Sale of Subsidiary and Subsequent Events" for additional details).

## 11. Income Taxes

For the three- and six-month periods ended July 31, 2023, the income tax expense from continuing operations was approximately \$77,000 and \$495,000, respectively, on a pre-tax loss from continuing operations of approximately \$1.4 million and \$1.2 million, respectively. For the three and six month periods ended July 31, 2022, the income tax expense from continuing operations was approximately \$131,000 and \$342,000, respectively, on a pre-tax loss from continuing operations of \$1.6 million and \$4.2 million, respectively. The variance between our actual provision and the expected provision based on the U.S. statutory rate is due primarily to recording valuation allowances against the increase in our deferred tax assets in the respective periods and permanent differences between book income and taxable income.

The Company files U.S. federal and state income tax returns as well as separate returns for its foreign subsidiaries within their local jurisdictions. The Company's U.S. federal tax returns are subject to examination by the Internal Revenue Service for fiscal years ended January 31, 2019 through 2023. The Company's tax returns may also be subject to examination by state and local tax authorities for fiscal years ending January 31, 2017 through 2023. In addition, the Company's tax returns filed in foreign jurisdictions are generally subject to examination for the fiscal years ended January 31, 2017 through 2023.

The Company has determined that the undistributed earnings of foreign subsidiaries are not deemed to be indefinitely reinvested outside of the United States as of July 31, 2023. Furthermore, the Company has concluded that any deferred taxes with respect to the undistributed foreign earnings would be immaterial. Therefore, the Company has not recorded a deferred tax liability associated with the undistributed foreign earnings as of July 31, 2023.

For the three- and six-month periods ended July 31, 2023 and 2022, the Company did not recognize any tax expense or benefit related to uncertain tax positions.

## 12. Earnings per Share

Net income per basic common share is computed using the weighted average number of common shares outstanding during the period, excluding unvested restricted stock. Net income per diluted common share is computed using the weighted average number of common shares and dilutive potential common shares outstanding during the period using the treasury stock method. Potential common shares result from the assumed exercise of outstanding common stock options having a dilutive effect and from the assumed vesting of unvested shares of restricted stock. For the three and six months ended July 31, 2023 and July 31, 2022, dilutive potential common shares outstanding were immaterial and had no effect on the calculation of earnings per share because shares were anti-dilutive. The total basic weighted average common shares outstanding for the three and six months ended July 31, 2023 and July 31, 2022, was approximately 13.8 million shares.

## 13. Related Party Transaction

Ladenburg Thalmann & Co. Inc. (the “Agent”) acted as the broker for the Loan (See Note 10 - "Notes Payable" for additional details). The Co-Chief Executive Officer and Co-President of the Agent is the Non-Executive Chairman of our Board. The Agent received approximately \$50,000 in related fees. Our Non-Executive Chairman of the Board received no portion of this compensation.

## 14. Equity and Stock-Based Compensation

As of July 31, 2023, there are approximately 1,683,000 shares of Preferred Stock outstanding with an aggregate liquidation preference of approximately \$46.8 million, which amount includes approximately \$4.7 million in undeclared cumulative dividends. Holders of our Preferred Stock are entitled to receive, when and as declared by the Board out of funds of the Company available for the payment of distributions, quarterly cumulative preferential cash dividends of \$0.5625 per share of the \$25.00 per share stated liquidation preference on our Preferred Stock. Dividends on the Preferred Stock are payable quarterly in arrears, on April 30, July 31, October 31, and January 31, of each year. During the three months ended July 31, 2023, the Board did not declare, and the Company did not pay a quarterly dividend on our Preferred Stock. As a result, the Company has approximately \$4.7 million of cumulative undeclared preferred dividends as of July 31, 2023.

Total compensation expense recognized for stock-based awards granted under the Company's equity incentive plan during the three and six month periods ended July 31, 2023 was approximately \$108,000 and \$ 158,000, respectively, and during the three and six-month period ended July 31, 2022, was approximately \$152,000 and \$ 388,000, respectively.

## 15. Segment Reporting

The Company operates in two segments, Seamap and Klein. Seamap operates from facilities in Singapore, Malaysia, the United Kingdom and Texas. Klein operates from a location in New Hampshire. On August 21, 2023, the Company completed the sale of Klein (see Note 2 -"Sale of Subsidiary and Subsequent Events" for additional details).

Prior to the year ended January 31, 2023, Seamap Marine Products and Klein Marine Products operating segments had been reported on an aggregated basis under our Marine Technology Products segment. We subsequently determined that we misapplied the provisions of ASC 280, Segment Reporting, regarding aggregation of operating segments. For fiscal 2024, we have correctly reported segment activity pursuant to the provisions of ASC 280, and we have restated segment information for the three and six months ended July 31, 2022, to correct our error and conform to our current presentation. As a matter of Company policy, corporate overhead is not allocated on a quarterly basis.

As of July 31, 2023					As of January 31, 2023					
Total Assets					Total Assets					
Seamap Marine Products	Klein Marine Products	Equipment Leasing - discontinued	Corporate	Consolidated	Seamap Marine Products	Klein Marine Products	Equipment Leasing - discontinued	Corporate	Consolidated	
\$ 23,139	\$ 10,537	\$ —	\$ 549	\$ 34,225	\$ 21,302	\$ 10,708	\$ —	\$ 848	\$ 32,858	
For the Three Months Ended July 31, 2023					For the Three Months Ended July 31, 2022					
Seamap Marine Products	Klein Marine Products	Corporate expenses	Eliminations	Consolidated	Seamap Marine Products	Klein Marine Products	Corporate expenses	Eliminations	Consolidated	
Revenues	\$ 7,618	\$ 1,238	\$ -	\$ (106)	\$ 8,750	\$ 5,025	\$ 3,689	\$ -	\$ (1)	\$ 8,713
Cost of sales	4,677	912	-	(106)	5,483	3,213	1,963	-	(1)	5,175
Depreciation and amortization expense	284	157	18	-	459	309	135	23	-	467
Interest expense	40	-	(204)	-	(164)	-	-	-	-	-
Operating income (loss)	1,026	(780)	(1,794)	-	(1,548)	292	494	(2,337)	-	(1,551)
For the Six Months Ended July 31, 2023					For the Six Months Ended July 31, 2022					
Seamap Marine Products	Klein Marine Products	Corporate expenses	Eliminations	Consolidated	Seamap Marine Products	Klein Marine Products	Corporate expenses	Eliminations	Consolidated	
Revenues	\$ 18,215	\$ 3,569	\$ -	\$ (448)	\$ 21,336	\$ 13,104	\$ 4,810	\$ -	\$ (114)	\$ 17,800
Cost of sales	10,738	2,362	-	(448)	12,652	8,270	2,817	-	(114)	10,973
Depreciation and amortization expense	597	306	37	-	940	632	267	47	-	946
Interest expense	40	-	(408)	-	(368)	-	-	(4)	-	(4)
Operating income (loss)	3,746	(911)	(4,094)	-	(1,259)	1,723	(686)	(5,064)	-	(4,027)

Sales from the Klein Marine Products to the Seamap Marine Products segment are eliminated in consolidated revenues. Consolidated income before taxes reflects the elimination of profit from intercompany sales and the cost to manufacture the equipment.

The following table presents a reconciliation of operating loss to loss from continuing operations before income taxes (in thousands):

	Three Months Ended July 31,		Six Months Ended July 31,	
	2023	2022	2023	2022
Seamap Marine Products	\$ 1,026	\$ 292	\$ 3,746	\$ 1,723

Klein Marine Products	(780)	494	(911)	(686)
Corporate Expenses	(1,794)	(2,337)	(4,094)	(5,064)
Operating loss	(1,548)	(1,551)	(1,259)	(4,027)
Interest Expense	(164)	—	(368)	(4)
Other	295	(76)	388	(190)
Loss from continuing operations before income taxes	\$ (1,417)	\$ (1,627)	\$ (1,239)	\$ (4,221)

### CAUTIONARY STATEMENT ABOUT FORWARD-LOOKING STATEMENTS

Certain statements contained in this Quarterly Report on Form 10-Q (this “Form 10-Q”) may constitute “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995. All statements contained in this Form 10-Q other than statements of historical fact, including statements regarding our future results of operations and financial position, our business strategy and plans, and our objectives for future operations, are forward-looking statements. The words “believe,” “expect,” “may,” “will,” “anticipate,” “plan,” “intend,” “foresee,” “should,” “would,” “could” or other similar expressions are intended to identify forward-looking statements, which are not historical in nature. These forward-looking statements are based on our current expectations and beliefs concerning future developments and their potential effect on us. While management believes that these forward-looking statements are reasonable as and when made, there can be no assurance that future developments affecting us will be those that we anticipate. All comments concerning our expectations for future revenues and operating results are based on our forecasts of our existing operations and do not include the potential impact of any future acquisitions. Our forward-looking statements involve significant risks and uncertainties (some of which are beyond our control) and assumptions that could cause actual results to differ materially from our historical experience and our present expectations or projections. Important factors that could cause actual results to differ materially from those in the forward-looking statements include, but are not limited to, those summarized below:

- risks associated with our ability to continue as a going concern
- risks associated with our manufacturing operations including availability and reliability of materials and components as well the reliability of the products that we manufacture and sell;
- loss of significant customers;
- the impact of disruptions in global supply chains due to the global pandemic and other factors, including certain components and materials becoming unavailable, increased lead times for components and materials, as well as increased costs for such items;
- demands from suppliers for advance payments could increase our need for working capital; inability to access such working capital could impede our ability to complete orders;
- increased competition;
- loss of key suppliers;
- intellectual property claims by third parties;
- the effect of uncertainty in financial markets on our customers’ and our ability to obtain financing;
- our ability to successfully execute strategic initiatives to grow our business;
- uncertainties regarding our foreign operations, including political, economic, currency, environmental regulation and export compliance risks;
- seasonal fluctuations that can adversely affect our business;
- fluctuations due to circumstances beyond our control or that of our customers;
- defaults by customers on amounts due to us;
- possible further impairment of our long-lived assets due to technological obsolescence or changes in anticipated cash flow generated from those assets;
- inability to obtain funding or to obtain funding under acceptable terms;
- changes in government spending, including efforts by the U.S. and other governments to decrease spending for defense contracts, or as a result of U.S. or other administration transition;
- efforts by U.S. Congress and other U.S. government bodies to reduce U.S. government spending and address budgetary constraints and the U.S. deficit, as well as associated uncertainty around the timing, extent, nature and effect of such efforts;
- fluctuations in demand for seismic data, which is dependent on the level of spending by oil and gas companies for exploration, production and development activities, and may potentially negatively impact the value of our assets held for sale;
- inflation and price volatility in the global economy could negatively impact our business and results of operations;
- the consequences of future geopolitical events, which we cannot predict but which may adversely affect the markets in which we operate, our operations, or our results of operations; and
- negative impacts to our business from security threats, including cybersecurity threats, and other disruptions.

*For additional information regarding known material factors that could cause our actual results to differ materially from our projected results, please see (1) Part II, “Item 1A. Risk Factors” of this Form 10-Q, (2) Part I, “Item 1A. Risk Factors” in our Annual Report on Form 10-K for the fiscal year ended January 31, 2023, and (3) the Company’s other filings filed with the SEC from time to time.*

*There may be other factors of which the Company is not currently aware that may affect matters discussed in the forward-looking statements and may also cause actual results to differ materially from those discussed. Readers are cautioned not to place undue reliance on forward-looking statements, which speak only as of the date hereof. We undertake no obligation to publicly update or revise any forward-looking statement after the date they are made, whether as the result of new information, future events or otherwise, except as required by law. All forward-looking statements included herein are expressly qualified in their entirety by the cautionary statements contained or referred to in this section.*

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**
**Overview**

We operate in two segments, Seamap and Klein. Seamap designs, produces and sells seismic exploration equipment. Its customers include foreign and domestic commercial marine survey companies and various governmental institutions. Klein designs, produces and sells sonar equipment. Its customers include foreign and domestic commercial marine survey companies and governmental organizations, including navies. On August 21, 2023, the Company completed the Sale of Klein (see Note 2- "Sale of Subsidiary and Subsequent Events" for additional details).

Prior to the year ended January 31, 2023, Seamap Marine Products and Klein Marine Products operating segments had been reported on an aggregated basis under our Marine Technology Products segment. We subsequently determined that we misapplied the provisions of ASC 280, Segment Reporting, regarding aggregation of operating segments. For the three and six months ended July 31, 2023, we correctly reported segment activity pursuant to the provisions of ASC 280, and we have restated segment information for the three and six months ended July 31, 2022, to correct our error and conform to our current presentation.

Management believes that the performance of our Seamap and Klein businesses is indicated by revenues from sales of products and by gross profit from those sales. Management monitors EBITDA and Adjusted EBITDA, both as defined and reconciled to the most directly comparable financial measures calculated and presented in accordance with United States generally accepted accounting principles ("GAAP"), in the following table, as key indicators of our overall performance and liquidity.

	For the Three Months Ended		For the Six Months Ended July	
	July 31,		31,	
	2023	2022	2023	2022
<b>Reconciliation of Net loss from Continuing Operations to EBITDA (loss) and Adjusted EBITDA (loss)</b>				
	(in thousands)			
Net loss from continuing operations	\$ (1,494)	\$ (1,758)	\$ (1,734)	\$ (4,563)
Interest expense, net	163	4	367	4
Depreciation and amortization	459	467	940	946
Provision for income taxes	77	131	495	342
EBITDA (loss) from continuing operations (1)	(795)	(1,156)	68	(3,271)
Stock-based compensation	108	152	158	388
Adjusted EBITDA (loss) from continuing operations (1)	\$ (687)	\$ (1,004)	\$ 226	\$ (2,883)
<b>Reconciliation of Net Cash Used in Operating Activities to EBITDA (loss) from continuing operations</b>				
Net cash (used in) provided by operating activities	\$ (490)	\$ 1,025	\$ (3,477)	\$ (2,497)
Stock-based compensation	(108)	(152)	(158)	(388)
Provision for inventory obsolescence	—	(22)	—	(45)
Changes in accounts receivable (current and long-term)	(244)	(2,897)	3,207	(1,860)
Interest paid	203	—	407	4
Taxes paid, net of refunds	236	—	425	277
Gross profit (loss) from sale of other equipment	198	—	336	(113)
Changes in inventory	1,312	201	333	461
Changes in accounts payable, accrued expenses and other current liabilities and deferred revenue	(1,825)	333	357	730
Changes in prepaid expenses and other current and long-term assets	(21)	304	(1,329)	129
Other	(56)	52	(33)	31
EBITDA (loss) from continuing operations (1)	\$ (795)	\$ (1,156)	\$ 68	\$ (3,271)

- (1) EBITDA and Adjusted EBITDA are non-GAAP financial measures. EBITDA is defined as net income before (a) interest income and interest expense, (b) provision for (or benefit from) income taxes and (c) depreciation and amortization. Adjusted EBITDA excludes non-cash foreign exchange gains and losses, stock-based compensation, impairment of intangible assets, other non-cash tax related items and non-cash costs of lease pool equipment sales. We consider EBITDA and Adjusted EBITDA to be important indicators for the performance of our business, but not measures of performance or liquidity calculated in accordance with GAAP. We have included these non-GAAP financial measures because management utilizes this information for assessing our performance and liquidity, and as indicators of our ability to make capital expenditures, service debt and finance working capital requirements and we believe that EBITDA and Adjusted EBITDA are measurements that are commonly used by analysts and some investors in evaluating the performance and liquidity of companies such as us. In particular, we believe that it is useful to our analysts and investors to understand this relationship because it excludes transactions not related to our core cash operating activities. We believe that excluding these transactions allows investors to meaningfully trend and analyze the performance of our core cash operations. EBITDA and Adjusted EBITDA are not measures of financial performance or liquidity under GAAP and should not be considered in isolation or as alternatives to cash flow from operating activities or to net income as indicators of operating performance or any other measures of performance derived in accordance with GAAP. In evaluating our performance as measured by EBITDA, management recognizes and considers the limitations of this measurement. EBITDA and Adjusted EBITDA do not reflect our obligations for the payment of income taxes, interest expense or other obligations such as capital expenditures. Accordingly, EBITDA and Adjusted EBITDA are only two of the measurements that management utilizes. Other companies in our industry may calculate EBITDA or Adjusted EBITDA differently than we do and EBITDA and Adjusted EBITDA may not be comparable with similarly titled measures reported by other companies.

We design, manufacture and sell a variety of products used primarily in oceanographic, hydrographic, defense, seismic and maritime security industries. Seamap's primary products include (i) the GunLink seismic source acquisition and control systems; (ii) the BuoyLink RGPS tracking system used to provide precise positioning of seismic sources and streamers (marine recording channels that are towed behind a vessel) and (iii) SeaLink marine sensors and solid streamer systems (collectively, the "SeaLink" product line or "towed streamer products"). These towed streamer products are primarily designed for three-dimensional, high-resolution marine surveys in hydrographic industry applications. Klein designs, manufactures and sells side scan sonar systems to commercial, governmental and military customers throughout the world.

Our results of operations can experience fluctuations in activity levels due to a number of factors outside of our control. These factors include budgetary or financial concerns, difficulties in obtaining licenses or permits, security problems, labor or political issues, inclement weather, and global pandemics. See Part II, Item 1A-- "Risk Factors."

### **Business Outlook**

Our financial performance has improved significantly in recent periods. Although we have a history of operating losses, we generated positive operating income in the fourth quarter of fiscal 2023 and the first quarter of fiscal 2024. We believe this is due to increased demand within our primary markets, alleviation of the impacts of the global pandemic and efforts to reduce costs and improve product margins.

On August 21, 2023, we completed the Sale of Klein. The aggregate consideration to the Company consisted of a cash payment of \$11.5 million. On August 22, 2023, following the closing of the Sale of Klein, all outstanding amounts due and owed, including principal, interest, and other charges, under the Loan were repaid in full, the Loan was terminated, and all liens and security interests granted thereunder were released and terminated (see Note 10 - "Notes Payable" for additional details). In addition, in connection with the Sale of Klein, the Company granted the Buyer a license in its Spectral Ai software suite, exclusive to the Buyer as it relates to side scan sonar. The Company and the Buyer also entered into a collaboration agreement for the further development of Spectral Ai and potentially other software projects. The license and collaboration agreements provide opportunities for recurring licensing revenue and recovery of certain ongoing operating costs. We believe the Sale of Klein serves to streamline the Company's operations and provides needed working capital to address the financial requirements associated with the continuing growth of our Seamap business.

We have experienced increased inquiries and bid activity for our marine technology products in both the Seamap and Klein segments. As of July 31, 2023, our backlog of firm orders for our Seamap segment was approximately \$17.0 million, as compared to approximately \$15.7 million as of January 31, 2023, and \$14.0 million as of July 31, 2022. Subsequent to July 31 we have received additional orders totaling approximately \$5.4 million and are in negotiation with certain customers for other significant orders and believe we will be successful in landing these orders; however, there can be no assurance of this. We believe that these firm and potential orders provide good visibility for the balance of this fiscal year and into the next year. However, the level of backlog at a particular point in time may not necessarily be indicative of results in subsequent periods as the size and delivery period of individual orders can vary significantly.

Our revenues tend to fluctuate from quarter to quarter due to delivery schedules and other factors. We expect revenue in fiscal 2024 to exceed that of fiscal 2023. However, no assurances of such results can be made, and there are a number of risks which could cause results to be less than anticipated. Those risks include the following:

- Inability of our customers to accept delivery of orders as scheduled;
- Cancellation of orders;
- Production difficulties, including supply chain disruptions, which could delay the completion of orders as scheduled;
- Anticipated orders not being received as expected; and
- Other unanticipated delays beyond our control.

We continue to address three primary markets in our Seamap and Klein businesses:

- Marine Survey
- Marine Exploration
- Maritime Defense.

Specific applications within those markets include sea-floor survey, search and recovery, mineral and geophysical exploration, mine counter measures and anti-submarine warfare. We have existing technology and products that meet needs across all these markets such as:

- Side-scan sonar, including multi-beam systems for more demanding missions such as mine counter measure operations
- Acoustic arrays, such as SeaLink
- Marine seismic equipment, such as GunLink and BuoyLink.

We see a number of opportunities to add to our technology and to apply existing technology and products to new applications.

We also continue to pursue initiatives to further expand our product offerings. These initiatives include new internally developed technology, introduction of new products based on our existing technology, technology obtained through partnering arrangements with others and a combination of all of these. There can be no assurance that any of these initiatives will ultimately have a material impact on our financial position or results of operations. Certain of the business opportunities that we are pursuing are with military or other governmental organizations. The sales cycle for these projects can be quite long and can be impacted by a variety of factors, including the level of competition and budget limitations. Therefore, the timing of contract awards is often difficult to predict. However, once awarded, programs of this type can extend for many years. To date, the majority of our revenues have been from commercial customers; however, we expect the proportion of revenue related to military or governmental customers will increase in the future.

We believe there are certain developments within the marine technology industry that can have a significant impact on our business. These developments include the following:

- The increase in the use of unmanned, or uncrewed, marine vessels, both surface vehicles and underwater vehicles, and the need for a variety of sensor packages designed for these applications;
- Demand for higher resolution sonar images, such as for mine countermeasure and other marine security applications;
- Demand for economical, commercially developed, technology for anti-submarine warfare and maritime security applications; and
- Increased activity within the marine exploration space, including applications for energy exploration, alternative energy projects such as off-shore windfarms and carbon capture projects.

In response to these, and other, developments we have prioritized certain strategic initiatives to exploit the opportunities that we perceive. These initiatives include the following:

- Application of our Automatic Target Recognition (“ATR”) technology to our sonar systems and other proprietary applications;
- Adaptation of our SeaLink solid streamer technology to alternative applications, such as windfarm and carbon capture projects; and
- Application of our SeaLink solid streamer technology to passive sonar arrays for use in maritime security applications, such as anti-submarine warfare.

We believe that the above applications expand our addressable markets and provide opportunities for further growth in our revenues.

Subsequent to January 31, 2023, we eliminated two executive management positions and certain other administrative positions in order to further control general and administrative costs. We believe that the Sale of Klein will allow us to further streamline our operations and may provide opportunities to further reduce overhead costs. Should future financial results fall below our expectation, we may take further steps to reduce costs. We believe many of our costs are variable in nature, such as raw materials and labor-related costs. Accordingly, we believe we can reduce such costs commensurate with any declines in our business.

General inflation levels have increased recently due in part to supply chain issues, increased energy costs and geopolitical uncertainty. In addition, shortages of certain components, such as electronic components, have caused prices for available components to increase in some cases. These factors can be expected to have a negative impact on our costs; however, the magnitude of such impact cannot be accurately determined.

Our revenues and results of operations have not been materially impacted by inflation or changing prices in the past two fiscal years, except as described above.

### ***Results of Operations***

Revenues for the three and six months ended July 31, 2023 were approximately \$8.8 million and \$21.3 million, respectively, compared to approximately \$8.7 million and \$17.8 million for the three and six months ended July 31, 2022, respectively. The increase in the first six months of fiscal 2024 compared to the prior year period was primarily due to positive trends within our primary markets, as discussed above. For the three and six months ended July 31, 2023, we generated operating losses of approximately \$1.5 million and \$1.3 million, respectively, compared to operating losses of approximately \$1.6 million and \$4.0 million for the three and six months ended July 31, 2022, respectively. The decrease in operating losses in the current three and six month periods was primarily attributable to incremental revenues and higher profit margins during the three and six months ended July 31, 2023. A more detailed explanation of these variations follows.

## Revenues and Cost of Sales

Revenues and cost of sales for our Marine Technology Products business were as follows:

	Three Months Ended		Six Months Ended	
	July 31,		July 31,	
	2023	2022	2023	2022
	(in thousands)		(in thousands)	
<b>Revenues:</b>				
Seamap	\$ 7,618	\$ 5,025	\$ 18,215	\$ 13,104
Klein	1,238	3,689	3,569	4,811
Intra-business sales	(106)	(1)	(448)	(115)
	<u>8,750</u>	<u>8,713</u>	<u>21,336</u>	<u>17,800</u>
<b>Cost of sales:</b>				
Seamap	4,677	3,213	10,738	8,270
Klein	912	1,963	2,362	2,818
Intra-business sales	(106)	(1)	(448)	(115)
	<u>5,483</u>	<u>5,175</u>	<u>12,652</u>	<u>10,973</u>
Gross profit	<u>\$ 3,267</u>	<u>\$ 3,538</u>	<u>\$ 8,684</u>	<u>\$ 6,827</u>
<b>Gross profit margin</b>	37%	41%	41%	38%

A significant portion of Seamap's sales consists of large discrete orders, the timing of which is dictated by our customers. This timing generally relates to the availability of a vessel in port so that our products can be installed. Accordingly, there can be significant variation in sales from one period to another, which does not necessarily indicate a fundamental change in demand for these products. Revenue from the sale of Seamap products was approximately \$7.6 million and \$18.2 million for the three and six month periods ended July 31, 2023, respectively, compared to revenue of approximately \$5.0 million and \$13.1 million for three and six-month periods ended July 31, 2022, respectively. The gross profit and gross profit margins for Seamap were approximately \$2.9 million and 39% and approximately \$1.8 million and 36% in the three-month periods ended July 31, 2023 and 2022, respectively. For the six-months ended July 31, 2023 and 2022, the gross profit and gross profit margins were \$7.5 million and 41% and \$4.8 million and 37%, respectively. The increase in gross profit margin between the comparative periods is due primarily to a favorable mix of revenue from sales of higher margin products and services, and increased manufacturing activity levels resulting in greater absorption of manufacturing overhead in the most recent period.

Revenue from the sale of Klein products was approximately \$1.2 million and \$3.6 million for the three and six months ended July 31, 2023, respectively, compared to \$3.7 million and \$4.8 million for the three and six months ended July 31, 2022, respectively. The gross profit and gross profit margin for Klein were approximately \$326,000 and 26% and \$1.2 million and 34% for the three and six months ended July 31, 2023, respectively, compared to \$1.7 million and 47% and \$2.0 million and 41% for the three and six months ended July 31, 2022, respectively. The decrease in gross profit margins in fiscal 2024 periods as compared to the fiscal 2023 periods is due primarily to the drop in revenues and related manufacturing activity, resulting in lower absorption of manufacturing overhead costs, and sales of higher margin multi-beam sonar products in the prior year periods, not recurring in the current year periods.

### Operating Expenses

General and administrative expenses for the three and six months ended July 31, 2023, were approximately \$3.5 million and \$7.4 million, respectively, compared to approximately \$3.8 million and \$8.1 million for the three and six months ended July 31, 2022, respectively. The decrease from the prior periods is primarily the result of lower compensation expense due to headcount reductions, and the impact of broader cost control measures.

Research and development costs were approximately \$842,000 and \$1.6 million in the three and six-month periods ended July 31, 2023, respectively, compared to approximately \$833,000 and \$1.8 million in the three and six month periods ended July 31, 2022, respectively. Costs in each of the periods are related primarily to our synthetic aperture sonar and automatic target recognition development programs, as well as enhancements to our towed streamer and passive sonar array systems.

Depreciation and amortization expense, which includes depreciation of equipment, furniture and fixtures and the amortization of intangible assets remained relatively consistent year-over year. These costs were approximately \$459,000 and \$940,000 in the three and six-month period ended July 31, 2023, as compared to approximately \$467,000 and \$946,000 in the three and six-month period ended July 31, 2022.

### Other Expense

Other income in the three and six months ended July 31, 2023, was primarily due to net interest expense of \$163,000 and \$367,000, respectively, primarily related to the Loan we entered into in February 2023, offset by gains on the sale of certain ancillary equipment, scrap sales and other income of \$295,000 and \$387,000 for the three and six-month periods ended July 31, 2023, respectively. In the three and six months ended July 31, 2022, other expense related to the net loss on the sale of certain ancillary equipment.

### Provision for Income Taxes

For the three- and six-months ended July 31, 2023, we reported tax expense of approximately \$77,000 and \$495,000 on pre-tax loss from continuing operations of approximately \$1.4 million and \$1.2 million, respectively. For the three- and six-month periods ended July 31, 2022, our income tax expense was approximately \$131,000 and \$342,000 on a pre-tax loss from continuing operations of \$1.6 million and \$4.2 million, respectively. We recorded tax expense more than pre-tax income for the first and second quarters of fiscal 2024 and 2023 due mainly to the effect of recording valuation allowances against increases in our deferred tax assets.



## **Liquidity and Capital Resources**

On August 21, 2023, we completed the Sale of Klein. The aggregate consideration to the Company consisted of a cash payment of \$11.5 million. On August 22, 2023, following the closing of the Sale of Klein, all outstanding amounts due and owed, including principal, interest, and other charges, under the Loan were repaid in full, the Loan was terminated, and all liens and security interests granted thereunder were released and terminated (see note 10 - "Notes Payable" for additional details). After transaction costs and repayment of the Loan, the Company received net proceeds from the Sale of Klein totaling approximately \$7.3 million. We believe the Sale of Klein serves to streamline the Company's operations and provides needed working capital to address the financial requirements associated with the continuing growth of our Seemap business. In addition to increasing the Company's working capital, we believe the Sale of Klein significantly improves the Company's liquidity situation.

The Company has a history of generating operating losses and negative cash from operating activities and has relied on cash from the sale of lease pool equipment and the sale of Preferred Stock and Common Stock for the past several years and recently, a short-term loan. As of July 31, 2023, the Company has approximately 317,000 shares of Preferred Stock and approximately 22.6 million shares of Common Stock available for issuance. However, there can be no assurance the Preferred Stock or Common Stock can be sold at prices acceptable to the Company.

Due to the above factors, there is substantial doubt about the Company's ability to meet its obligations as they arise over the next twelve months. However, management believes there are compensating factors and actions available to the Company to address liquidity concerns, including the following:

- The Company has no obligations or agreements containing "maintenance type" financial covenants.
- The Company had working capital of approximately \$12.6 million as of July 31, 2023, including cash of approximately \$494,000.
- Should revenues be less than projected, the Company believes it is able, and has plans, to reduce costs proportionately in order to maintain positive cash flow.
- The majority of the Company's costs are variable in nature, such as raw materials and personnel related costs. The Company has recently eliminated two executive level positions, and additional reductions in operations, sales, and general and administrative headcount could be made, if deemed necessary by management.
- The Company had a backlog of orders related to the Seemap segment of approximately \$17.0 million as of July 31, 2023, production for certain of these orders was in process and included in inventory as of July 31, 2023, thereby reducing the liquidity needed to complete the orders.
- There were no dividends declared or paid on the Company's Preferred stock for the first or second quarter of fiscal 2024. The Company declared and paid the quarterly dividend on its Preferred Stock for the first quarter of fiscal 2023 but deferred all dividend payments for the subsequent quarters of fiscal 2023. The Company also has the option to defer future quarterly dividend payments if deemed necessary. The dividends are a cumulative dividend that accrue for payment in the future. During a deferral period, the Company is prohibited from paying dividends or distributions on its common stock or redeeming any of those shares. Further, if the Company does not pay dividends on its Series A Preferred Stock for six or more quarters, the holders of Series A Preferred Stock will have the right to appoint two directors to the Company's board.
- In recent years, the Company has raised capital through the sale of Common Stock and Preferred Stock pursuant to the ATM Offering Program (as defined herein) and underwritten offerings on Form S-1. Currently, the Company is not eligible to issue securities pursuant to Form S-3 and accordingly cannot sell securities pursuant to the ATM Offering Program. However, the Company may sell securities pursuant to Form S-1 or in private transactions. Management expects to be able to raise further capital through these available means should the need arise.
- The Company's financial results have improved in recent quarters, producing income before taxes in the fourth quarter of fiscal 2023 and the first quarter of fiscal 2024.
- On August 21, 2023, we completed the Sale of Klein for aggregate consideration to the Company of \$11.5 million in cash. Following the closing of the Sale of Klein, all outstanding amounts due and owed, including principal, interest, and other charges, under the Loan were repaid in full (see Note 10 - "Notes Payable" for additional details"). After transaction costs and repayment of the Loan, the Company received net proceeds from the Sale of Klein totaling approximately \$7.3 million. The Sale of Klein increases the Company's working capital and significantly improves the Company's liquidity situation.

As of this date, under our Amended and Restated Certificate of Incorporation, we have 2,000,000 shares of Preferred Stock authorized, of which 1,682,985 are currently outstanding, leaving 317,015 available for future issuance. In addition, 40,000,000 shares of Common Stock are authorized, of which 13,788,738 are currently outstanding and 3,591,667 are reserved for issue under outstanding stock options, leaving 22,619,595 available for future issuance. We believe these factors provide capacity for subsequent issues of Common Stock or Preferred Stock.

The Preferred Stock was issued in public offerings in June 2016 and November 2021, and in two ATM offering programs. The Preferred Stock issued in the June 2016 public offering was consideration to Mitsubishi Heavy Industries, Ltd. Pursuant to the November 2021 underwritten public offering, the Company issued 432,000 shares of Preferred Stock. The Company received net proceeds of approximately \$9.5 million after underwriting discounts and other costs. The Preferred Stock (i) allows for redemption at our option (even in the event of a change of control), (ii) does not grant holders with voting control of our Board of Directors, and (iii) provides holders with a conversion option (into common stock) only upon a change of control which, upon conversion, would be subject to a limit on the maximum number of shares of common stock to be issued. Through April 30, 2023 we have issued 1,682,985 shares of our Preferred Stock.

During the six months ended July 31, 2023, the Company did not sell any shares of Common Stock or Series A Preferred Stock under the ATM Offering Program.

Due to the rising level of sales and production activities there are increasing requirements for purchases of inventory and other production costs. Additionally, due to component shortages and long-lead times for certain items there are requirements in some cases to purchase items well in

advance. Furthermore, some suppliers require prepayments in order to secure some items. All of these factors combine to increase the Company's working capital requirements. Furthermore, Management believes there are opportunities to increase production capacity and efficiencies. However, some of these opportunities may require additional investments such as in production equipment or other fixed assets. If we are unable to meet suppliers demands, we may not be able to produce products and fulfill orders from our customers.

In order to fund future growth, we may explore sources of additional capital. Such sources include private or public issues of equity or debt securities, or a combination of such securities. Other sources could include secured debt financing, the sale of assets or investment from strategic industry participants. The Company is currently exploring a number of such opportunities. There can be no assurance that any of these sources will be available to the Company, available in adequate amounts, or available under acceptable terms.

The following table sets forth selected historical information regarding cash flows from our Consolidated Statements of Cash Flows:

	<b>For the Six Months Ended July 31,</b>	
	<b>2023</b>	<b>2022</b>
	(in thousands)	
Net cash used in operating activities	\$ (3,477)	\$ (2,497)
Net cash provided by investing activities	234	111
Net cash provided by (used in) financing activities	2,947	(1,895)
Effect of changes in foreign exchange rates on cash and cash equivalents	12	—
Net increase (decrease) in cash and cash equivalents	<u>\$ (284)</u>	<u>\$ (4,281)</u>

As of July 31, 2023, we had working capital of approximately \$12.6 million, including cash and cash equivalents of approximately \$494,000, as compared to working capital of approximately \$13.3 million, including cash and cash equivalents of approximately \$778,000, at January 31, 2023.

*Cash Flows from Operating Activities.* Net cash used in operating activities was approximately \$3.5 million in the first six months of fiscal 2024 as compared to approximately \$2.5 million in the first six months of fiscal 2023. The increase in net cash used in operating activities in the first six months of fiscal 2024 compared to the prior year period was due mainly to the decrease in accounts payable coupled with the increase in accounts receivable.

*Cash Flows from Investing Activities.* Cash provided by investing activities during the first six months of fiscal 2024 increased approximately \$123,000 over the same period in fiscal 2023. The increase relates primarily to decreased purchases of property, plant and equipment compared to the first six months of fiscal 2023.

*Cash Flows from Financing Activities.* Net cash provided by financing activities during the first six months of fiscal 2024 consisted of approximately \$2.9 million of short-term loans compared to cash used of approximately \$1.9 million in the prior year period related to Preferred Stock dividends.

As of July 31, 2023, we have short-term loans, net of acquisition costs, of approximately \$3.3 million. On August 21, 2023, the Company completed the Sale of Klein (see Note 2 – “Sale of Subsidiary and Subsequent Events” for additional details). In connection with the Sale of Klein, the Loan was subsequently paid in full (see Note 10 - “Notes Payable” for additional details).

We have determined that the undistributed earnings of foreign subsidiaries are not deemed indefinitely reinvested outside of the United States as of July 31, 2023. Furthermore, we have concluded that any deferred taxes with respect to the undistributed foreign earnings would be immaterial.

As of July 31, 2023, we had deposits in foreign banks equal to approximately \$411,000, all of which we believe could be distributed to the United States without adverse tax consequences. However, in certain cases the transfer of these funds may result in withholding taxes payable to foreign taxing authorities. If withholding taxes should become payable, we believe the amount of tax withheld would be immaterial.

#### ***Off-Balance Sheet Arrangements***

We do not have any off-balance sheet arrangements.

#### ***Critical Accounting Estimates***

Information regarding our critical accounting estimates is included in Part II, Item 7 “Management’s Discussion and Analysis of Financial Condition and Results of Operations” in our Annual Report on Form 10-K for the year ended January 31, 2023. There have been no material changes to our critical accounting estimates during the three- and six-month periods ended July 31, 2023.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

We are exposed to market risk, which is the potential loss arising from adverse changes in market prices and rates. We have not entered, and do not intend to enter, into derivative financial instruments for hedging or speculative purposes.

#### ***Foreign Currency Risk***

We operate in several foreign locations, which gives rise to risk from changes in foreign currency exchange rates. To the extent possible, we attempt to denominate our transactions in foreign locations in U.S. dollars. For those cases in which transactions are not denominated in U.S. dollars, we are exposed to risk from changes in exchange rates to the extent that non-U.S. dollar revenues exceed non-U.S. dollar expenses related to those transactions. Our non-U.S. dollar transactions are denominated primarily in British pounds, Singapore dollars and European Union euros. As a result of these transactions, we generally hold cash balances that are denominated in these foreign currencies. At July 31, 2023, our consolidated cash and cash equivalents included foreign currency denominated amounts equivalent to approximately \$221,000 in U.S. dollars. A 10% increase in the U.S. dollar as compared to each of these currencies would result in a loss of approximately \$22,000 in the U.S. dollar value of these deposits, while a 10% decrease would result in an equal amount of gain. We do not currently hold or issue foreign exchange contracts or other derivative instruments to hedge these exposures.

#### ***Interest Rate Risk***

As of July 31, 2023, we had no interest-bearing debt with a variable rate.

**Item 4. Controls and Procedures**

***Evaluation of Disclosure Controls and Procedures***

As required by Rule 13a-15(b) under the Exchange Act, we have evaluated, under the supervision and with the participation of our management, including our principal executive officers and principal financial officer, the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act) as of the end of the period covered by this Form 10-Q. Our disclosure controls and procedures are designed to provide reasonable assurance that the information required to be disclosed by us in reports that we file under the Exchange Act is accumulated and communicated to our management, including our principal executive officers and principal financial officer, as appropriate, to allow timely decisions regarding required disclosure and is recorded, processed, summarized and reported within the time periods specified in the rules and forms of the SEC. Our principal executive officer and principal financial officer have concluded that our current disclosure controls and procedures were not effective as of July 31, 2023, due to a material weakness in our internal control over financial reporting that was disclosed in our Annual Report on Form 10-K for the fiscal year ended January 31, 2023.

***Remediation***

As previously described in Part II, Item 9A, "Controls and Procedures" of our Annual Report on Form 10-K for the fiscal year ended January 31, 2023, we are implementing a remediation plan to address the material weakness in our internal controls over financial reporting. The weakness will remain unresolved, until the applicable controls operate for a sufficient period of time and management has concluded, through testing, that these controls are operating effectively.

***Changes in Internal Control over Financial Reporting***

Other than changes in connection with the remediation plan discussed above, there was no change in our system of internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the quarter ended July 31, 2023, that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

**PART II**

**Item 1. Legal Proceedings**

From time to time, we are a party to legal proceedings arising in the ordinary course of business. We are not currently a party to any legal proceedings, individually or collectively, that we believe could have a material adverse effect on our results of operations or financial condition or is otherwise material.

**Item 1A. Risk Factors**

*In addition to the other information set forth elsewhere in this Form 10-Q, you should carefully consider the risks discussed in our Annual Report on Form 10-K for the year ended January 31, 2023, which risks could materially affect our business, financial condition or future results. There have been no material changes in our risk factors from those described in our Annual Report on Form 10-K for the year ended January 31, 2023. The risks described in our Annual Report on Form 10-K for the year ended January 31, 2023, are not the only risks the Company faces. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial may also materially adversely affect our business, financial condition, or future results.*

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

- (a) Not applicable.
- (b) Not applicable.

**Item 3. Defaults Upon Senior Securities**

Not applicable.

**Item 4. Mine Safety Disclosures**

Not applicable.

**Item 5. Other Information**

Not applicable.

**Item 6. Exhibits***Exhibits*

The exhibits marked with the cross symbol (†) are filed (or furnished in the case of Exhibit 32.1) with this Form 10-Q.

<b>Exhibit Number</b>	<b>Document Description</b>	<b>Form</b>	<b>Exhibit Reference</b>
2.1	<a href="#">Agreement and Plan of Merger dated as of August 3, 2020, by and between Mitcham Industries, Inc. and MIND Technology, Inc.</a>	Current Report on Form 8-K, filed with the SEC on August 7, 2020.	2.1
3.1	<a href="#">Amended and Restated Certificate of Incorporation of MIND Technology, Inc.</a>	Current Report on Form 8-K, filed with the SEC on August 7, 2020.	3.3
3.2	<a href="#">Amended and Restated Bylaws of MIND Technology, Inc.</a>	Current Report on Form 8-K, filed with the SEC on August 7, 2020.	3.4
3.3	<a href="#">Certificate of Designations, Preferences and Rights of MIND Technology, Inc. 9.00% Series A Cumulative Preferred Stock</a>	Current Report on Form 8-K, filed with the SEC on August 7, 2020.	3.5
3.4	<a href="#">Certificate of Amendment of Certificate of Designations, Preferences and Rights of MIND Technology, Inc. 9.00% Series A Cumulative Preferred Stock</a>	Form 8-K filed with the SEC on September 25, 2020.	3.1
3.5	<a href="#">Second Certificate of Amendment of Certificate of Designations, Preferences and Rights of MIND Technology, Inc. 9.00% Series A Cumulative Preferred Stock</a>	Registration Statement on Form S-1 filed with the SEC on October 25, 2021.	3.5
3.6	<a href="#">Third Certificate of Amendment of Certificate of Designations, Preferences and Rights of MIND Technology, Inc. 9.00% Series A Cumulative Preferred Stock</a>	Form 8-K filed with the SEC on November 4, 2021.	3.3
3.7	<a href="#">Texas Certificate of Merger, effective as of August 3, 2020</a>	Current Report on Form 8-K, filed with the SEC on August 7, 2020.	3.1
3.8	<a href="#">Delaware Certificate of Merger, effective as of August 3, 2020</a>	Current Report on Form 8-K, filed with the SEC on August 7, 2020.	3.2
4.1	<a href="#">Form of Senior Indenture (including Form of Senior Note)</a>	Registration Statement on Form S-3, filed with the SEC on March 18, 2011.	4.1
4.2	<a href="#">Form of Subordinated Indenture (including form of Subordinated Note)</a>	Registration Statement on Form S-3, filed with the SEC on March 18, 2011.	4.2
10.1	<a href="#">Loan and Security Agreement, dated February 2, 2023, between the Borrowers and Sachem Capital Corp.</a>	Current Report on Form 8-K, filed with the SEC on February 8, 2023.	10.1
31.1†	<a href="#">Certification of Robert P. Capps, Chief Executive Officer, pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act, as amended</a>		
31.2†	<a href="#">Certification of Mark A. Cox, Chief Financial Officer, pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act, as amended</a>		
32.1†	<a href="#">Certification of Robert P. Capps, Chief Executive Officer, and Mark A. Cox, Chief Financial Officer, under Section 906 of the Sarbanes Oxley Act of 2002, 18 U.S.C. § 1350</a>		
101.INS†	Inline XBRL Instance Document		
101.SCH†	Inline XBRL Taxonomy Extension Schema Document		
101.CAL†	Inline XBRL Taxonomy Extension Calculation of Linkbase Document		
101.DEF†	Inline XBRL Taxonomy Extension Definition Linkbase Document		
101.LAB†	Inline XBRL Taxonomy Extension Label Linkbase Document		
101.PRE†	Inline XBRL Taxonomy Extension Presentation Linkbase Document		
104†	Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101).		

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: September 14, 2023

**MIND TECHNOLOGY, INC.**

/s/ Robert P. Capps

Robert P. Capps

President and Chief Executive Officer

(Duly Authorized Officer)

CERTIFICATION

I, Robert P. Capps, certify that:

1. I have reviewed this quarterly report on Form 10-Q for the quarterly period ended July 31, 2023 of MIND Technology, Inc. (the “registrant”);
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant’s other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant’s disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant’s internal control over financial reporting that occurred during the registrant’s most recent fiscal quarter (the registrant’s fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant’s internal control over financial reporting; and
5. The registrant’s other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant’s auditors and the audit committee of the registrant’s board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant’s ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant’s internal control over financial reporting.

/s/ Robert P. Capps  
Robert P. Capps  
President, Chief Executive Officer and Director  
(Principal Executive Officer)  
September 14, 2023

## CERTIFICATION

I, Mark A. Cox, certify that:

1. I have reviewed this quarterly report on Form 10-Q for the quarterly period ended July 31, 2023 of MIND Technology, Inc. (the “registrant”);
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant’s other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant’s disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant’s internal control over financial reporting that occurred during the registrant’s most recent fiscal quarter (the registrant’s fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant’s internal control over financial reporting; and
5. The registrant’s other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant’s auditors and the audit committee of the registrant’s board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant’s ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant’s internal control over financial reporting.

/s/ Mark A. Cox

Mark A. Cox

Chief Financial Officer and Vice President of Finance and Accounting

(Principal Financial Officer)

September 14, 2023



**CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of MIND Technology, Inc. (the "Company") on Form 10-Q for the quarterly period ended July 31, 2023, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), Robert P. Capps, Chief Executive Officer of the Company, and Mark A. Cox, Chief Financial Officer of the Company, each hereby certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to his knowledge:

- (1) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Robert P. Capps

Robert P. Capps  
President, Chief Executive Officer and Director  
(Principal Executive Officer)  
September 14, 2023

/s/ Mark A. Cox

Mark A. Cox  
Chief Financial Officer and Vice President of Finance and Accounting  
(Principal Financial Officer)  
September 14, 2023